STORAGE INDUSTRY

Realizing the Benefits of the Convergence of Storage and Memory

JANUARY 20, 2015, SAN JOSE, CA

THE ECONOMICS OF NVM

An Analyst Panel Moderated by Mark Peters, ESG



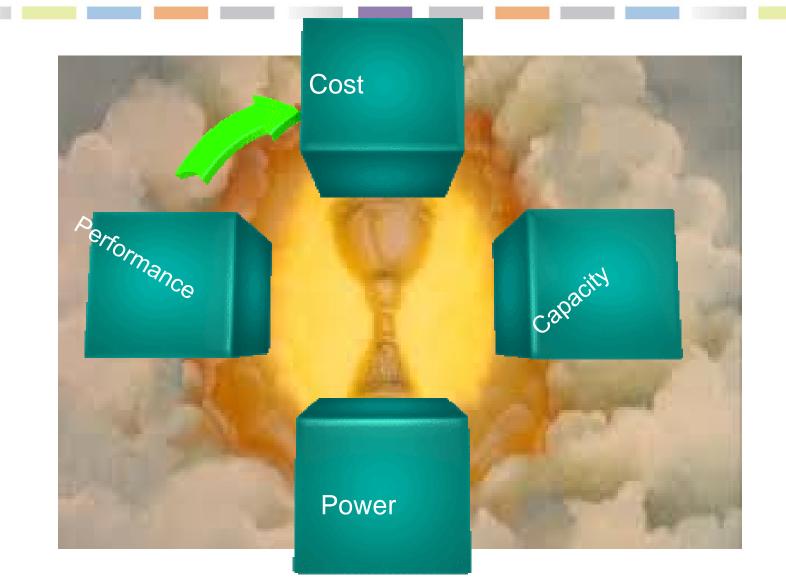


PANEL MEMBERS

Don Jeanette, Trend Focus
Jeff Janukowicz, IDC
Matt Bryson, ABR Investment Strategy

The Holy Grail of Storage









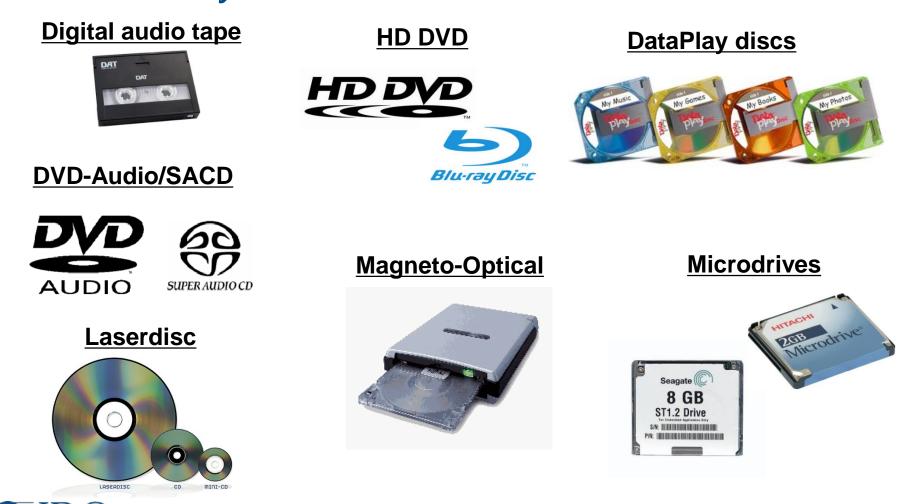
- Desktop to Notebook
- Notebook to Tablet
- LFF to SFF in enterprise segment
 - Transition didn't happen until equivalent pricing for 'like capacities'
- SATA to SAS migration in NL
 - Even \$5 cost adder keeps SAS at a much lower share position
- HDD to SSD
 - Use case, \$/GB, NAND supply, continuity of supply
- SSHD
 - Performance upsell at industry volume capacity (500GB) did not see large growth (for a \$10 cost adder?)
 - BOM what % is allocated to storage?
- PCIe adoption
 - Higher power, higher performance, higher pricing (= Lower Volume)
 - Many different options (SKUs) causes slower adoption





SNIA Storage Industry Summit Non-Volatile Summit

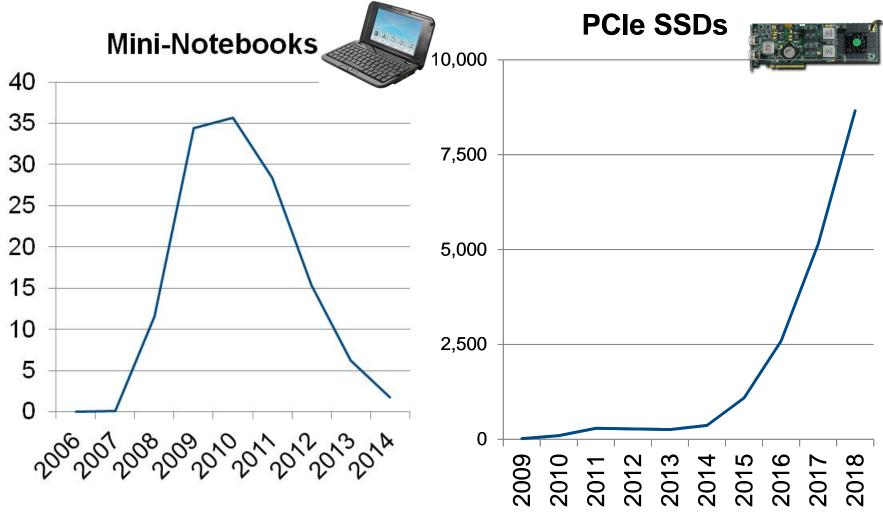
Jeff Janukowicz Research Director January 2015 New Technologies or Product Categories are NOT always a Success – Even if they are Better





Analyze the Future

Crossing the Chasm The Challenge of Changing/Creating a Market





Observations for NV Technologies

- Economics will Ultimately Drive Adoption
 - A vision not grounded with pragmatic reality will fail
- There is a BIG TAM
 - HDD = ~\$33 Billion
 - NAND = ~\$28 Billion
 - DRAM = ~\$46 Billion
 - Enterprise SSD Spending > Performance HDD Spending
- Today: Customers want technology and performance
- Future: Customers want solutions and convenience
 - Ecosystem (Hardware and Software) development is vital
 - 3rd Platform (Mobile, Cloud, Social, and Big Data) will drive new requirements and business models





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For more information, please visit, <u>www.idc.com</u> and search for: •Solid State Storage Technologies



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SNIA NVM Summit

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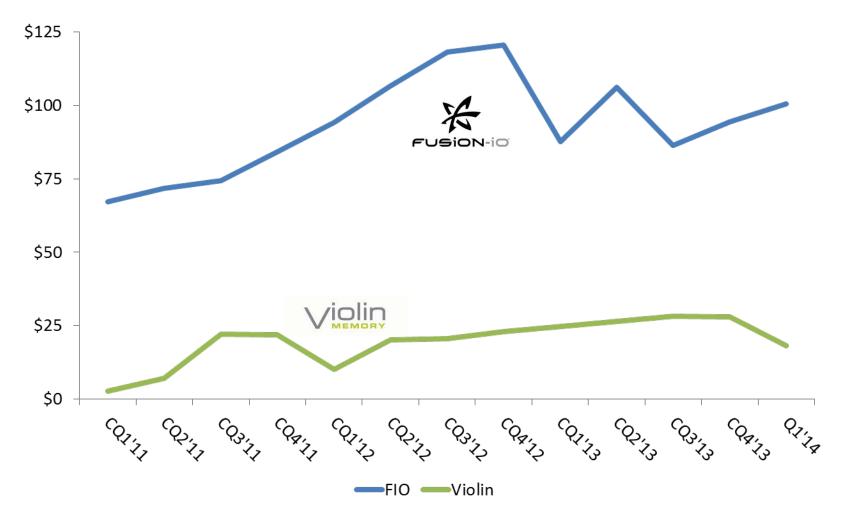
If you have any questions, please contact ABR Investment Strategy, LLC.







Transactional Solid State Solutions: Historical Sales (\$M)





Sources: Company documents/filings, CapitalIQ

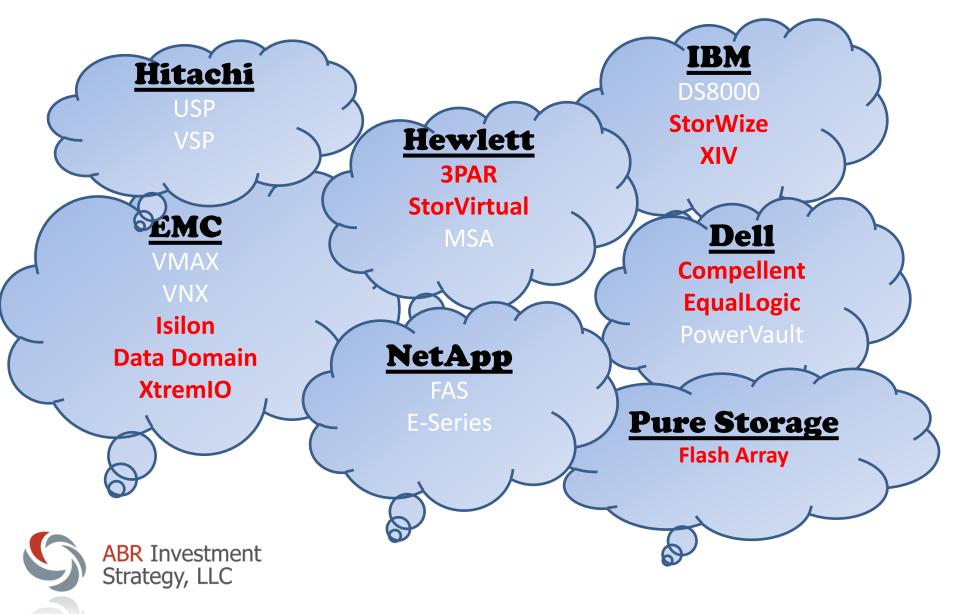
Market Valuations

	<u>IPO</u>	<u>High</u>		Last or Aquisition	
<u>Company</u>	<u>Mkt Cap</u> <u>(\$M)</u>	<u>Mkt Cap</u> (\$M)	<u>P/S High</u>	<u>Mkt Cap</u> <u>(\$M)</u>	<u>P/S</u>
FUSION-IO	\$1,751	\$3,364	10.3x	\$1,100	2.8x
	\$574	\$642	6.1x	\$578	5.5x
PURESTORAGE				>\$3,000	~40x -50x
NUTANIX				>2,000	~50x – 60x



Sources: Company documents/filings, CapitalIQ, ABR Estimates

Enterprise Storage Solutions





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