Innovation in Nonvolatile Memory

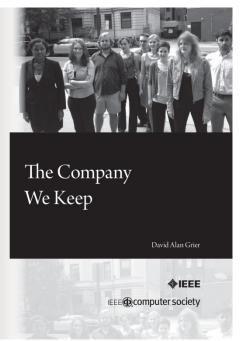
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What I can Tell you About Non-Volatile Memory?

Nothing that you don't know better than I







I could look up History

- Often Contentious
- Occasionally Silly
- Many times uninformative



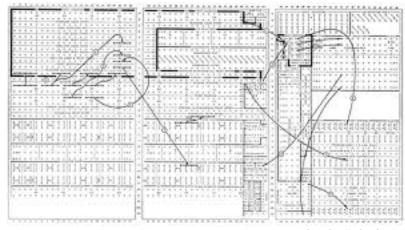




Occasional Insight

- Punched Card
- Microprogramming
- Read Only Memory







Advancing Technology for Humanity

Patterns That We Complete







Patterns That We Complete









Or Perhaps All things in Balance

- Elements Support Each Other
- Nothing in Place until all in place
- Complex Series of Market Decisions

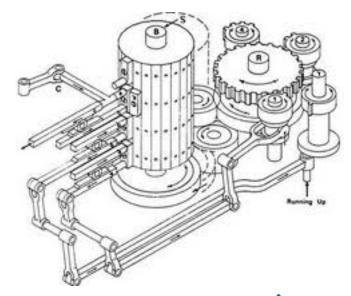






Five Steps (1)

- Preliminary Test of Concept
 - Applications Identified
 - Ad Hoc Technology

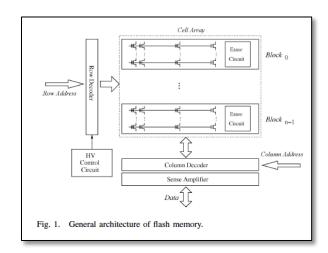






Five Steps (2)

- Preliminary Test of Technology
 - Often not connected with application
 - Rarely Cost Effective







Five Steps (3)

- Cost Effective Application
 - Pulls Pieces together
 - Mature Problem
 - Straightforward Design
 - Revenue/Costs







Five Steps (3)

- Cost Effective Application
 - Pulls Pieces together
 - Mature Problem
 - Straightforward Design
 - Revenue/Costs

- Not the Killer App
 - The KEY EFFECTIVE APP







Five Steps (4)

- Expansion
 - Related Applications
 - Expand Market
 - Disseminate Skill







Five Steps (4)

- Expansion
 - Related Applications
 - Expand Market
 - Disseminate Skill

- KEY POINT
 - Cost does no longer matters

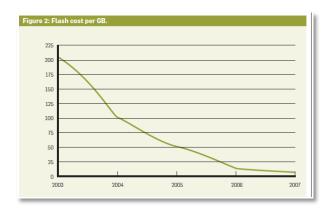






Five Steps (5)

- Optimization
 - Get the most from the least







Nonvolatile Memory

- Test of Concept (1)
 - Persistent, Non-Mechanical Storage
 - Identified by Early 1960s







Nonvolatile Memory

- Test of Concept (1)
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 - Code Storage
 - Configuration
 - Boot Code
 - Microcode







Nonvolatile Memory

- Test of Concept (1)
 - Persistent, Non-Mechanical Storage
 - Identified by Early 1960s
 - Code Storage
 - Configuration
 - Boot Code
 - Microcode
 - Data Recording
 - Disk Crashes







Non Volatile Memory (2)

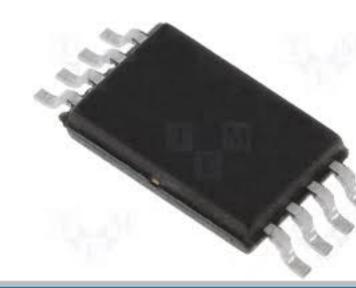
- Preliminary Technology
 - By 1980
 - Static RAM
 - Flash Memory





Non Volatile Memory (2)

- Preliminary Technology
 - By 1980
 - Static RAM
 - Flash Memory
- Look at Magnetic Bubbles
 - -1970s





Non Volatile Memory (3)

- First Effective App
 - Data Recording on Shop Floor
 - Dirt/Vibration (oil)
 - Early-Mid 1980s









Nonvolatile memory (3)

- Key Effective App (1990s)
 - PC Memory Card (PCMCIA Standard)
 - Wide Application

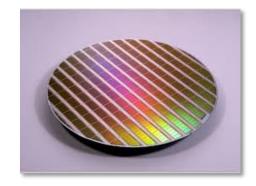






Nonvolatile memory (3)

- Second Effective App (1990s)
 - PC Memory Card (PCMCIA Standard)
 - Wide Application
 - Cost Drops
 - \$70 per Mbyte in 1992
 - \$30 per Mbyte in 1993

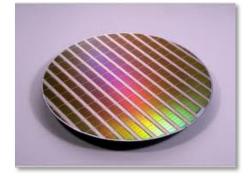






Nonvolatile memory (3)

- Second Effective App (1990s)
 - PC Memory Card (PCMCIA Standard)
 - Wide Application
 - Cost Drops
 - \$70 per Mbyte in 1992
 - \$30 per Mbyte in 1993
 - Technology to work existing drivers







Non-Volatile Memory

- Expansion to new areas (4)
- Cost not longer Matters Point
 - Solid State iPod (2003)

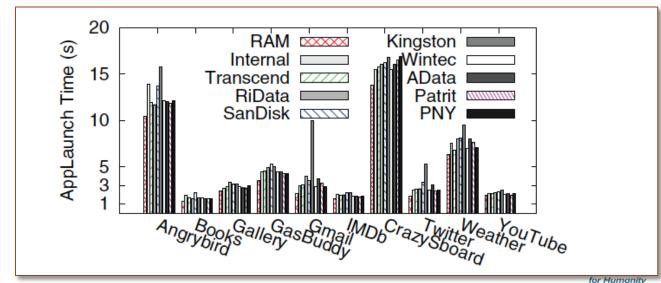






Non Volatile memory

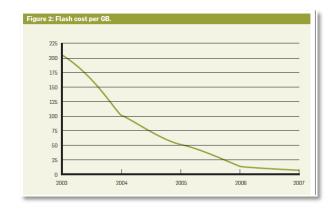
- Optimization (5)
 - Get Most of out Technology
 - Mathematical Modeling





Non Volatile memory

- Optimization (5)
 - Get Most of out Technology
 - Mathematical Modeling







So what do we learn?







Lesson

- Invention is a Misleading Concept
 - Reward Technical Prowess Instead







Important Points in development

- Key Application
 - Shows technology workable
 - Big enough scale to be profitable
 - Disseminates ideas
 - Product stands on merit
 - 1992 for Non volatile Memory







Important Points in Development

- Price no Longer Matters
- Next you optimize

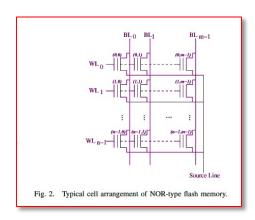






Why Should You Care?

- If Business, Affects Future Growth
- If Engineer, shows you where problems lie
 - And how rewards are bestowed







Innovation in Nonvolatile Memory

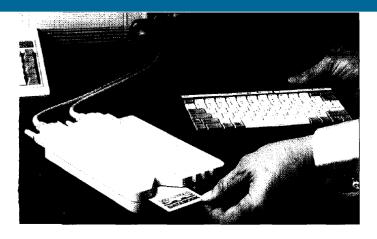
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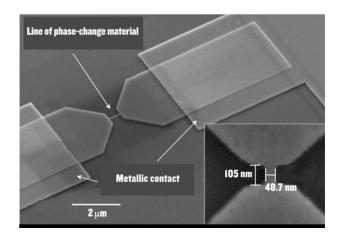
PC cards can serve as peripherals, like modems, as well as mass-storage devices



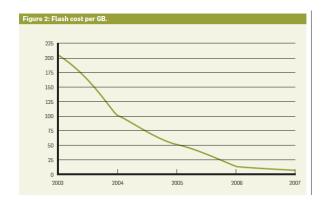


















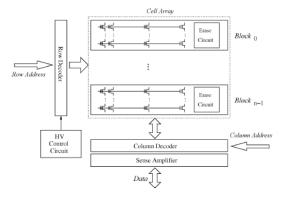


Fig. 1. General architecture of flash memory.

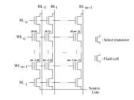


Fig. 3. Typical cell arrangement of NAND-type flash memory.

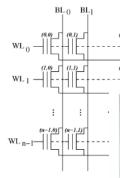


Fig. 2. Typical cell arrangement of NOR-





